

River Guides



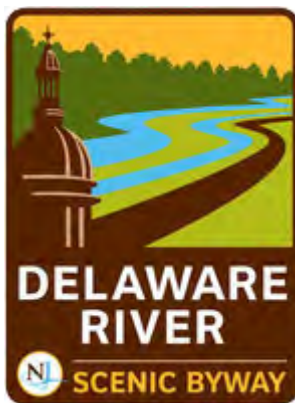
Delaware River Greenway Partnership
2020-2029 Strategic Plan



River Guides

Delaware River Greenway Partnership 2020-2029 Strategic Plan

In support of:



Delaware River Greenway Partnership

P.O. Box 15, Stockton, NJ 08559

Info@DelawareRiverGreenwayPartnership.org

www.DelawareRiverGreenwayPartnership.org



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Introduction

The Delaware River and its surrounding watershed provide vast economic, recreational, and water resources to the communities and people that call its basin home. The main stem is the longest undammed river east of the Mississippi, traveling 300 miles from its headwaters in Hancock, NY down to the Delaware Estuary and Bay. The Delaware River's 13,500 square mile watershed is approximately 50 percent forested and includes roughly one million acres of wetlands that provide vital habitats for a rich variety of fish and wildlife species. This river system is less than half of one percent of the country's continental land area, yet it is home to approximately 7.5 million residents and provides drinking water to an estimated 15 million people. The Delaware River basin is critical to the economic well-being of the mid-Atlantic region and its metropolitan centers. The continued restoration of this great basin has prompted American Rivers to name the Delaware River as the River of the Year for 2020. The Delaware River Greenway Partnership (DRGP) is proud to conduct our mission and our work on this great river and in its rolling hills, wooded spaces, and winding tributaries.

The DRGP is a uniquely positioned, non-profit organization operating within a core geographic region with a bi-state (PA and NJ) focus on education, historic interpretation, recreation, resource conservation, and economic and community development benefits. The DRGP was formed in 1989 as a coalition of organizations with an interest in protecting open space, natural, and cultural resources along the Delaware River in Pennsylvania and New Jersey. While DRGP supports conservation, we do not own or acquire land. Our mission is advanced through the partnerships, consensus building, and support of the programs we steward in our core region.

This 2020-2029 Strategic Plan is an opportunity for DRGP Board of Trustees to evaluate the progression of our 2013 goals and to refocus and refine the benchmarks, milestones, and river miles we use to guide our work for the Delaware River and its communities. This re-evaluation permits us to continue our support for the recreational opportunities of the Water Trail, the Heritage Trail, and other trails and greenways in our communities and reconfirm our commitment to leverage the environmental stewardship, economic development, and heritage tourism opportunities of the Wild & Scenic River Partnerships and Scenic Byway program. With the Delaware River and our programs as our guide, DRGP revised our mission and vision statements to reflect our current status and provide the guiding principles, purpose, and potential for 2020 through 2029.





Mission:

DRGP is committed to advocating and fostering cross-river connections, communication, and stewardship necessary to conserve and enhance the natural, cultural, and recreational resources of the lower Delaware River region in New Jersey and Pennsylvania.

DRGP seeks to engage with public and private partners to promote stewardship of the lower Delaware River region, both its tributaries and its watershed, and to foster a shared sense of place among communities that adjoin both the New Jersey and Pennsylvania sides of the river by encouraging the conservation and enhancement of its ecological, historic, cultural, and recreational resources. While DRGP's activities are concentrated between Easton, PA to Trenton, NJ some projects extend beyond those boundaries to include the Delaware Water Gap through the upper Estuary.



Vision:

Our geographic area, the lower Delaware River region, is a thriving and economically vibrant watershed. Extending from the Delaware River Water Gap to Trenton, NJ and consisting of five counties, Northampton and Bucks Counties in Pennsylvania and Warren, Hunterdon, and Mercer Counties in New Jersey, this area hosts approximately 1.5 million residents, 76 miles of Water Trail, and the Lower Delaware National Wild and Scenic River designation. It is a place where residents and visitors understand, value, and are committed to the stewardship of the Delaware River watershed's heritage, diverse and beautiful communities, trails and greenways, and many acres of preserved public open space, which provide recreation and access to our shared waterways.



DRGP History

The Delaware River Greenway Partnership (DRGP) was formed in 1989 as a coalition of organizations interested in protecting open space and natural and cultural resources along the Delaware River in Pennsylvania and New Jersey. In 1998, DRGP was incorporated as an independent organization under the auspices of the Bucks County Conservancy in Doylestown, PA (now the Heritage Conservancy). Delaware River Greenway Partnership Inc. operates as a Pennsylvania nonprofit corporation recognized under Section 501(c)(3) of the Internal Revenue Code and is registered as a public charity with both the Pennsylvania Bureau of Corporations and Charitable Organizations, Charities Section and the New Jersey Division of Consumer Affairs Charities Registration Section.

As the DRGP evolved, the partner organizations undertook the research and planning required for federal designation of a segment of the Delaware River as a Wild and Scenic River, a designation reserved for less than one percent of the nation's waterways. After designation of the Lower Delaware National Wild and Scenic River in 2000, DRGP and the National Park Service partnered to help implement a management plan. In 2008, the Lower Delaware Wild & Scenic River Management Committee became independent, with DRGP overseeing the administration. During this time, DRGP restructured and focused on river-centered education, trails, and resources protection as its new priorities.

Today, DRGP is expanding through our programs, building the organization, staff, and volunteers to support our mission along the Lower Delaware Wild and Scenic River, the Water Trail, Heritage Trail, and the National Delaware River Scenic Byway. These programs create opportunities in the region:

- To engage residents and visitors in culturally and historically significant communities and economic vibrancy in the towns that rely on its recreational and heritage tourism
- To engage residents and visitors with the recreational, health and wellness opportunities offered by the many trails and greenways in the region
- To engage various local, state, and national partners to preserve and protect the river's environmental, historic, cultural, and scenic value for future generations

The DRGP is guided by a twelve to fifteen-member Board of Trustees, supported by our Executive Director. DRGP is funded in execution of our work through federal (NPS) budget appropriations, with additional funding through grants and donations from foundations, corporations, our Board of Trustees, and local constituents committed to advancing DRGP's mission. Working proudly with our partners to honor and celebrate the Lower Delaware River watershed's heritage, DRGP is part of a significant cultural, historic, and economically vibrant region in the United States of America.



DRGP Programs

Lower Delaware National Wild & Scenic River

DRGP led the coalition study from 1989 to 2000 which supported designation of the Lower Delaware Wild & Scenic (LDW&S) River. Under National Park Service (NPS) and DRGP supervision, the LDW&S Management Committee produced both the LDW&S Management Plan and the Action Plan. In 2016, DRGP signed a sub-recipient agreement with Natural Lands under their cooperative agreement with the NPS to advance the implementation of the LDW&S River Management Plan. Under this agreement, DRGP provides program administration, support, and coordination of the LDW&S Steering Committee and Management Council.

Delaware River Water Trail

DRGP managed and sponsored the concept and development of the Delaware River Water Trail in partnership with NPS, PA Department of Conservation and Natural Resources (DCNR), Delaware River Basin Commission (DRBC), Delaware & Lehigh National Heritage Corridor, PA Fish and Boat Commission, and the American Canal Association. A Master Plan and Feasibility Study was produced with funding from DCNR. DRGP created and maintains the Delaware River Water Trail interpretive signage, map/guide, and website to assist with route planning and information along the Water Trail.

Delaware River Heritage Trail

DRGP and NPS initiated the concept of a bi-state Delaware River Heritage Trail with funding from the William Penn Foundation. A DRGP Heritage Trail coordinator was hired and a State of the Trail report and study on trail access at Lardner's Point at the Pennsylvania end of the Tacony-Palmyra Bridge were published. These early planning efforts helped build critical local support for the trail. The Delaware Heritage Trail is part of the Circuit Trails, a regional trails and greenway system, and local waterfront revitalization efforts. With multiple agencies and organizations working to complete and expand sections of the trail, DRGP has a more limited focus to maintain a website that interprets the area's heritage and interpretive signage along the trail in its communities.

Delaware River National Scenic Byway

The Scenic Byways Program was established in 1991 by Congress under the management of the Federal Highway Administration (FHWA); led in New Jersey by the NJ Department of Transportation. DRGP became the sponsoring organization of the Delaware River Scenic Byway (DRSB), the state's first scenic byway, in 1991. By 2009 the byway received its National Scenic Byway designation for its intrinsic historic significance, only one of two federally designed Byways in New Jersey. The DRSB Management Committee was awarded grants from NPS, National Scenic Byways Program, and NJ Department of Travel and Tourism to develop the Corridor Management Plan, construct visitor amenities, host radio shows highlighting the byway, and publish a DRSB Visitors guide. From 2019-2020, DRGP representatives are working with NJDOT on Byway marketing initiatives funded by the State of New Jersey.



Assessment of Progress and 2013 Goals

Goal 1: Raise Public Awareness of DRGP, its Missions and Programs

DRGP created new websites to replace old web assets and now maintains five sites: the primary [DRGP](#) site, the [Lower Delaware Wild and Scenic River](#) site, the [Delaware River Scenic Byway](#) site, the [Delaware River Heritage Trail](#) site, and the [Delaware River Water Trail](#). The sites are continually updated with content and design improvement to focus on ease of use, accessibility to information, and improved visual appearance.

DRGP maintains three Facebook pages: [DRGP](#), the [Lower Delaware Wild and Scenic River](#), and the [Delaware River Scenic Byway](#). Posts are made about current events, issues, and items of interest. The pages are linked to allied organizational pages.

DRGP reaches out to local media to promote DRGP educational history lectures, Lower Delaware Wild & Scenic meetings, and the Lower Delaware Wild & Scenic grant program.

DRGP created and maintains email lists for promoting organizational events and to support the Wild & Scenic program, including market lectures, meetings, and grant programs. The email lists are very active and feature a newsletter of current events, issues, links to news items, and serves a source of promotion for DRGP sponsored lectures, as well as Lower Delaware meetings and grants.

DRGP supports a growing number of programs that connect the public to our mission, including the annual Delaware River Sojourn, the NJ Clean Communities Delaware River Cleanup, and hosts annual free educational history lectures, often four a year, tied to the heritage of the Delaware River attracting 40-150 participants at each event. These programs garner great media attention, draw a diverse crowd passionate about local river history, and help create partnership opportunities with local organizations along the river.

Goal 2: Develop the Board of Trustees and Committees

DRGP continually focuses on building our organization by recruiting new Trustees with diverse professional backgrounds and engage its Trustees in projects, programs, and board committees. Since 2013, DRGP has added ten new Trustees, updated our organizational bylaws, and implemented a new operational budget and financial policies. The growth of our Board and enhancement of financial and organizational management has provided increased capacity and efficiency to progress the mission and vision of our organization.



Goal 3: Develop Programs and Tools Which Promote Connections Between Communities and Tie the Two Sides of the River Together

DRGP was a core driver in rebuilding the Lower Delaware Wild & Scenic Program and now serves as the administrator of the Lower Delaware Wild and Scenic River Management Council and Steering Committee. This work involves regularly reaching out to municipal, county, and state officials on both sides of the river about current issues, upcoming meetings, and the grant program. Wild & Scenic public meetings now host guest speakers and DRGP has been actively engaging fellow environmental and historical nonprofits in the corridor to partner on projects, share information, and cross promote events.

Through the DRSB, DRGP supported new signage and literature for public outreach and awareness. Signs were installed along Route 29 to denote the Delaware River Scenic Byway and signage was placed along the Delaware River Heritage Trail. In addition, an updated Delaware River Scenic Byway Guide was designed, printed, and distributed along with a Lower Delaware Wild & Scenic River 2000-2013 accomplishment brochure. DRGP increased its support to the Delaware River Scenic Byway in partnership with NJDOT and the NJ Byways program.

Goal 4: Develop and Implement a Fundraising Plan

DRGP advanced fundraising through individual donors, grants, and with a sizable contribution from an anonymous donor, catalyzed growth for the organization.

DRGP received two grants in 2019, is awaiting the reply to a NJ environmental grant application and is in the process of applying for at least three additional grants in 2020. A growth in funding through the NPS was seen in the 2020 Wild and Scenic budget.

Goal 5: Hire an Administrative Staff Person and Program Coordinators Where Needed

A part-time administrator was hired in 2015, with the position replaced in 2018 with a part-time Executive Director to provide greater support for the work of the organization. DRGP is now a registered charity with the states of NJ and PA. As capacity grows, DRGP plans on expanding fundraising objectives with additional grant submissions and fundraising activities to support paid staff and programming needs.





Strategic Direction Forward: 10-Year Goals

Positioning DRGP for the Future

The development of ten-year goals is intended to provide the opportunity for the DRGP Board of Trustees to assess progress of DRGP's mission and to re-evaluate and re-establish the long-term strategy and goals for the organization, its structure, and its programs. In this new plan, our *River Guides: 2020-2029 Strategic Plan*, DRGP defines ten-year goals for 2020 through 2029 and outlines a three-year rolling action plan to support the goals. In approximate three-year intervals, the strategic plan is expected to be updated to continually advance our ten-year goals, ensuring that our strategic plan provides us with a working guide to further our mission in the watershed and communities in the lower Delaware River region.

Not only does this evolving framework provide a living document to guide DRGP in ongoing decision-making, it also serves as a foundation for a case of support from the communities and engaged public and private funders with DRGP. Our strategic plan highlights DRGP's progress in our programs and the steps being taken to advance our mission and to ultimately realize our stated vision in the lower Delaware River region. This focused, unified, and well-defined approach provides DRGP with a basis for support in the continuing process of seeking grants and contributions of funding from public and private partners, as well as working to build support, collaboration, and consensus from both current and new partners to assist us in furthering our programs and mission.





Goal 1: Connect Communities to the lower Delaware River region

Create, grow, enhance, and leverage physical connections to the Delaware River via the Water Trail, the Scenic Byway, and its communities and heritage. Foster appreciation and stewardship of its resources and enhance the recreational and economic vitality of the river and its communities.

The Delaware River Water Trail

DRGP views the Water Trail as an integral part of its mission and vision to connect residents and visitors directly to the Delaware River. The Water Trail includes guided access points and day use and/or camping sites for the boating public. It provides one-stop trip planning information that considers the river as a whole system, where and how to navigate it safely and appropriately, and ways to help protect its resources. DRGP is committed to supporting the Delaware River Sojourn as an opportunity to provide a deeply educational and physical experience for both youth and adult paddlers alike.



The Delaware River Scenic Byway

Only one place in America has “Washington’s Crossing” and it is on the Delaware River Scenic Byway. DRGP is committed to utilizing the DRSB to connect and build communities and appreciation of their historic and cultural value.

This goal, which is of vital importance to DRGP’s mission and vision, will pursue projects and programs that enable, enhance, and expand access to the Delaware River and its trails physically, and the region’s communities and heritage. DRGP, our partners, and constituents will prioritize and focus projects to create access to the river, spur economic growth, increase tourism, and greater awareness of natural resources, healthier living through recreation and respect for the heritage of the region.





Goal 2: Conserve and Protect the Lower Delaware Wild & Scenic River

Conserve, protect, and improve the quality of the water and the outstanding natural, cultural, and recreational values throughout the lower Delaware River watershed through public and private partnerships by serving as the administrator of the Lower Delaware Wild & Scenic (LDW&S) River.

DGRP will focus on raising awareness within the local community, partnership organizations, municipalities, and our constituents regarding water quality concerns in the watershed to protect the drinking water and the recreational value of our communities and to conserve the open spaces, historic places, and arts and culture of our communities to promote heritage tourism and economic development in the lower Delaware River region. DRGP is committed to furthering our mission and vision through developing and supporting public/private partnerships, outreach initiatives, and funding programs aimed at promoting conservation and maximizing opportunities to educate and engage with our constituents, both children and adults, through programs, events, and community engagement. As the administrator and partnership organization of the LDW&S River Steering Committee and Management Council, DRGP is committed to growing the sustainability and fiscal capacity of our organization and to identify new projects, funders, and partners to expand the impact of the LDW&S River.





Goal 3: Engage Existing and New Constituencies

The DRGP Board of Trustees are committed to building constituencies, volunteers, and partnerships that value, advocate for, and participate in the protection of the lower Delaware River region and its communities and history through the educational programming and events that focus on heritage, arts and culture, recreation, and environmental conservation.

By promoting the lower Delaware River region, the Delaware Water Trail & Sojourn, the Scenic Byway, and heritage programming, DRGP will engage constituencies and communities in its mission and vision; promote the communities and businesses along the byway; promote use and enjoyment of the Delaware River for bikers, and paddlers, and other trail users; engage new audiences and volunteers, including youth; and communicate effectively with its residents, visitors, communities, and municipalities.

DRGP is committed to successfully engaging people in activities and experiences in and around the lower Delaware River region. Events such as Pedal and Paddle and Delaware River Sojourn, DRGP welcomes hundreds of new and returning participants to connect personally with the Delaware River Canal Trails and Water Trail. During the Delaware River Sojourn, youth groups can explore, learn about, and experience the Delaware River, hopefully connecting them to a lifelong appreciation for the history, significance, and ongoing role of the Delaware River for the entire region. The Delaware River Heritage Trail promotes health, wellness and recreation, and serves as an alternative mode of transportation for residents and visitors to communities from Philadelphia, PA to Trenton, NJ. Our programs will continue to remain essential vehicles for engaging with existing and new constituencies and communities along the Delaware River.

Goal 4: Improve DRGP's Sustainability and Fiscal Capacity

As DRGP grows as an organization and works to advance our mission and vision in the lower Delaware River region, we understand that we must also be stewards of our own organization. As a key component of our ten-year goals and future as an organization, the DRGP Board of Trustees are committed to the following:

- Safeguarding our future viability, sustainability, and fiscal capacity
- Ensuring proper deployment and availability of necessary resources, both human and capital to further our goals
- Developing the board, staff, and volunteers and to empower them to act as stewards of the organization and advocate for our mission and vision in the lower Delaware River region



Implementing the Plan: 3-Year Action Plan

DRGP's Action Plan for Results

DRGP's ten-year goals are all singularly significant in advancing our mission and vision to create meaningful and lasting change in the region in real and measurable ways that residents, visitors, and the surrounding communities will genuinely experience and appreciate.

Once these goals are joined as a cohesive plan, they become something greater. This strategic plan encompasses our mission and becomes the essence of the vision for the activities of the DRGP. They connect residents and visitors to the trails, waterways, and communities as the focal point of a culturally, historically, and recreationally rich region of the country. By working through these ambitious yet achievable goals, this plan will drive DRGP's work and progress over the next decade and beyond.

To facilitate productive and measurable progress toward the achievement of our ten-year goals as outlined on the previous pages, DRGP developed a three-year action plan to support specific and coordinated action items for our Board of Trustees, Staff, and Volunteers. The action plan focuses our efforts to create meaningful impact and programming to engage our constituents. The action plan will be reviewed and updated on a three-year rolling basis by the Board of Trustees to guide us from now and into the future.

Goal 1: Connect Communities to the lower Delaware River region

1. Identify new funding for the redevelopment and distribution of a DRSB brochure and to maintain and update content and technology for a DRSB website to promote the river communities and heritage tourism along the byway. (Year 1)
2. Identify new funding to update and overhaul the content, design, and functionality of the Delaware River Water Trail website. (Year 1)
3. Add a blog or link to LDW&S news on the LDW&S website. (Year 1)
4. Develop and update a lower Delaware River regional calendar of events to all DRGP organization websites. (Year 2)
5. Improve the reach and connection of digital marketing and social media. Grow connections by linking with fellow environmental, historical, municipal/county/state, cultural, and recreation groups. (Year 1-2)
6. Draft and distribute letters to the editor and timely articles to bring attention to current issues and activities and to elevate the public image of the DRGP, Scenic Byway, Heritage Lectures, and the Wild & Scenic River. (Year 1-3)
7. Periodically communicate with DRGP and LDW&S mailing lists with timely information to promote the activities of both groups. (Year 1-3)



Goal 2: Conserve and Protect the Lower Delaware Wild & Scenic River

1. Identify new partners and funding sources for the administration and advancement of mission for the LDW&S River. (Year 1)
2. Identify and institute projects and programs with the LDW&S Steering Committee to advance the missions of the LDW&S River. (Year 1-3)
3. Add new readers to the LDW&S newsletter distribution list and continue to publish timely and relevant content. (Year 1-3)
4. Engage with municipalities to execute memorandums of understanding committing to support the LDW&S corridor. (Year 1-3)
5. Engage municipalities, counties, state officials, and volunteers to advance LDW&S mission and activities. (Year 1-3)
6. Market LDW&S Management Council meetings to the general public to grow an increased awareness and involvement with LDW&S initiatives and activities. (Year 2)
7. Continue to support both new and ongoing matters in the LDW&S corridor including commenting on regulatory proposals, municipal, state, and private construction and pipeline projects. (Year 1-3)

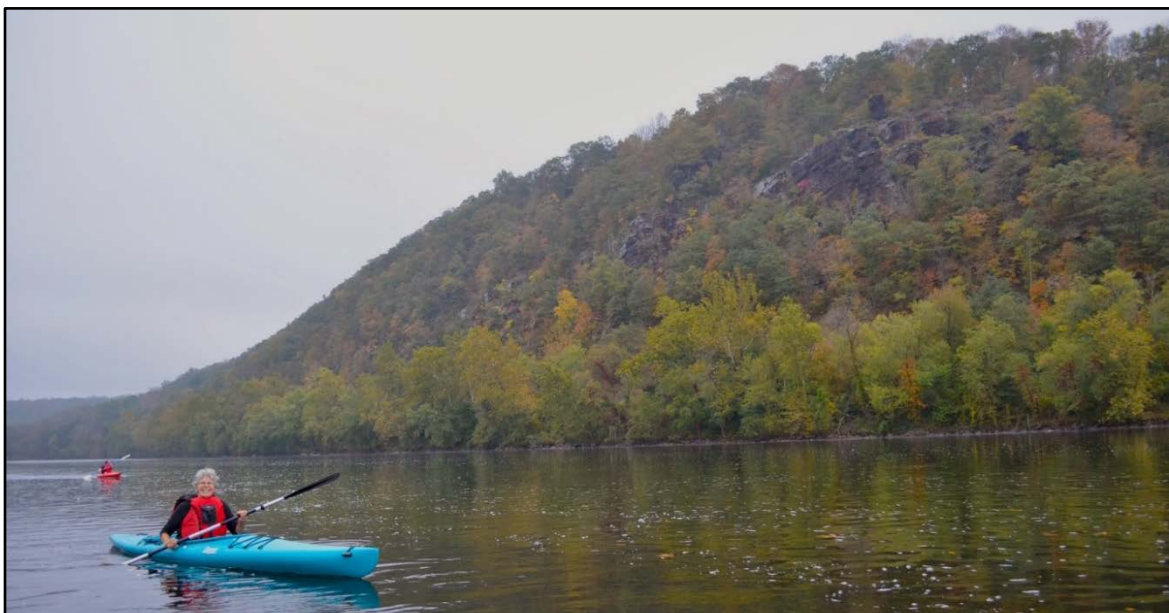
Goal 3: Engage Existing and New Constituencies

1. Identify new, engaging, river-based programming and projects for revenue and outreach development and generation. (Year 1-3)
2. Identify private and corporate grants for short and long-term funding opportunities. (Year 1)
3. Develop presentation materials to distribute to potential funding sources. (Year 1)
4. Continue to build, strengthen, and expand relationships and contacts with partner organizations to improve outreach to allied groups and the general public. (Year 1-3)
5. Improve relationships and collaboration with municipal, state, and federal government organizations. (Year 1-3)
6. Through improved outreach, increase the visibility of DRGP and our programs to local media, local and state regulators/legislators, and allied organizations. (Year 1-3)
7. Rebuild a coalition of business owners, public officials, and other interested parties to serve on the DRSB Steering Committee. (Year 1-3)
8. Engage local municipalities and business owners to assist in promoting the DRSB. Network and market with the other seven NJ Byways to expand heritage and cultural tourism along the byways. (Year 1-3)
9. Host lectures annually, either alone or with allied organizations, on topics relating to the history of the Delaware River. (Year 1-3)
10. Continue to support and advance the growth of the Delaware River Sojourn. (Year 1-3)
11. Identify and undertake new projects to support the Delaware River Water Trail. (Year 2-3)



Goal 4: Improve DRGP's Sustainability and Fiscal Capacity

1. Develop detailed annual operational budget to pay for increased costs for staff, website management, accounting, and lecture expenses. (Year 1-3)
2. Advance and adopt accounting protocols and establish and audit committee. Set standards for minimum reserves, annual fundraising targets and improvements to charity ratings. (Year 1)
3. Continue to participate in collaborative funding with project partners and identify new collaborative funding opportunities. (Year 1-3)
4. Identify and apply for public and private grant funding opportunities in support of DRGP programs and administration. (Year 1-3)
5. Investigate and confirm feasibility of assumption of LDW&S River financial management from Natural Lands. (Year 2)
6. Identify prospective board members with fundraising/development/grants management, corporate social responsibility, management, planning, legal, recreation, and scientific (wildlife, water, biology, engineering) backgrounds. (Year 1-3)
7. Provide Trustees with leadership training. (Year 3)
8. Develop board job descriptions and expand committee organization and function. (Year 1)
9. Find permanent funding to support a full-time Executive Director, part-time admin/accounting clerk, part-time designer/webmaster, part-time fundraiser, and add capacity to manage college interns. (Year 2-3)
10. Develop a DRGP Employee Handbook to direct and guide staff in their support of DRGP and our mission and vision. (Year 3)





Affirmation and Confirmation of Board of Trustees, Advisors, and Staff

This strategic plan represents a living manifestation of the DRGP Board of Trustees, Advisors, and Staff in our continuing mission and vision for the lower Delaware River region. It is our intent to use this document to inspire and guide us in our goals, plans, and actions to conserve, protect, and enhance the cultural, historical, environmental, and recreational resources cherished by the residents and visitors of our region.

2020 Delaware River Greenway Partnership Board of Trustees

James (JR) Fisher, President

Avid Cyclist, Kayaker, and Outdoor Enthusiast
Board Member, Schuylkill River Greenways and volunteer, French & Pickering Creeks Conservation Trust
Vice President Investments, The Aranda Group Advisors LLC

Cindy Taylor, Vice President

Assistant Director of Land Stewardship, D&R Greenway Land Trust
Former Staff, Delaware Highlands Conservancy

Mark Zakutansky, Treasurer

Paddler and Outdoor Enthusiast
Chair, Delaware River Sojourn; Member, Lower Delaware Wild & Scenic River Management Council;
Chair, Eastern Forest Partnership; and Director, Eastern Low Impact Hydropower Institute
Executive with the Appalachian Mountain Club

Christopher Meyers, Secretary

Paddler/Trip Leader & Officer, Mohawk Canoe Club; Board Member, Musconetcong Watershed Association; and
Former Member, NJ Municipal Environmental Commissions
Small Business Owner, Zephyr Print & Web

Madeline Hvastea

Former Staff, Coalition for the Delaware River Watershed
Environmentalist and Holds Masters Water Resources

Robert Kull

Licensed NJ Planner and Scenic Byway Expert
Chair, Delaware River Scenic Byway
Event Manager, 1867 Sanctuary at Ewing/Preservation NJ

Tony Novak CPA

Comptroller, BaySave Corporation and Owner, Money Island Marina
MBA & Masters in Tax Law and Small Business Owner



2020 Delaware River Greenway Partnership Board of Trustees (cont.)

Diane Rosencrance

Environmentalist and Outdoor Enthusiast
Steering Committee, Coalition of the Delaware River Watershed
Partner, Delaware River Watershed Initiative: Pocono-Kittatinny, Pocono Forest and Waters Conservation Landscape
PA Registered Landscape Architect
Executive Director, Delaware Highlands Conservancy

Barbara Ross

Retired Art Historian, Princeton University Art Museum
Chair, DRGP Heritage Lecture Series

Sonia Szczesna

Program Manager, New Jersey Policy at Tri-State Transportation Campaign
Urban Planner, Master's in City/Urban, Community and Regional Planning
Cycling Enthusiast, Fulbright Scholar

Norman Torkelson

Environmentalist and Fisherman
Planning Board Member, Stockton, NJ and Member, Lower Delaware Wild & Scenic River Management Council

Biographies: <https://www.delawarerivergreenwaypartnership.org/index.php/about-drqp/board-of-trustees>.

2020 Delaware River Greenway Partnership Advisors

Stephanie Fox

NJDEP Employee, Resource Interpretive Specialist for NJ State Park Service
Volunteer, Delaware River Scenic Byway and Coordinator, Delaware River Cleanup

Edie Sharp

Retired Coordinator, Delaware River Scenic Byway
Retired Small Business Owner and Former Executive Director, Delaware River Mill Society

2020 Delaware River Greenway Partnership Staff

Maryann Carroll

Executive Director, Delaware River Greenway Partnership